

ASSESSMENT & ACTION PLAN

Your comprehensive, personalized guide toward sustainable growth and scalability. Based on your responses to the ScaleReady Checkup, this report provides you with strategic recommendations, benchmarks against industry standards, and action items tailored to your unique circumstances.

Presented To: President & CEO Your Company

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President and CEO

Your Company 123 Street Address City, State Zip Code

Dear You,

Thank you for completing the ScaleReady Checkup. We applaud your commitment to understanding your company's scalability and growth potential. This comprehensive assessment was designed to provide actionable insights into the core areas that impact your business's ability to scale effectively, including leadership, operations, financial management, and technology.

Assessment Score:

Your company achieved a score of **45/70**, placing the company in the **Scale Developing** category. This indicates that while your business shows strong potential for growth, there are areas that require attention and development before you are fully prepared for scalable expansion. A score of 45 reflects a balanced foundation in certain aspects, such as business development and financial health, while also identifying opportunities for improvement in operations, technology infrastructure, and leadership alignment.

What Your Score Means:

Your score highlights that your business is on the right track, and would benefit from further refinement in key areas. Addressing these areas, such as formalizing operational processes and improving team communication, will help unlock faster and more efficient scaling. You already have a solid foundation in some critical domains, like financial management and customer relationships, which are excellent indicators of future growth potential.

Introduction to the Assessment & Action Plan:

Your company's Assessment & Action Plan is designed to guide you through accelerating your business's growth. This plan is segmented into actionable items based on the specific areas of your business that were evaluated. It outlines strategic recommendations across six core categories – Business Basics, Leadership and Team, Business Development, Financials, Operations, and Technology – to help your company address gaps, enhance operational efficiency, and capitalize on growth opportunities.

We encourage you to review the enclosed plan and prioritize the areas that will have the most immediate impact on your business. In particular, focusing on leadership development, process documentation, and technology enhancements will help ensure that your company is prepared for sustainable growth. You can refer back to your responses to the ScaleReady Checkup <u>here</u>.

Once again, thank you for taking the ScaleReady Checkup. We are confident that with the right strategies and improvements, your company is well-positioned to accelerate its growth and achieve its scalability goals.

If you have any questions, please don't hesitate to reach out.

Best regards, ScaleReady Checkup Team contact@scalereadycheckup.com



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Business Basics – Your Company

Your company has a somewhat clear strategy for growth and expansion, but it may need further development to ensure alignment and clarity across the leadership team. The company is tracking growth goals but has room to improve the regularity and responsiveness of its strategic adjustments. They are responsive to customer demand, which indicates a good understanding of their market needs.

Strategic Recommendations for Strategic Clarity

To ensure all leadership team members are fully aligned, develop a more robust and detailed strategic plan, including measurable objectives, timelines, and regular reviews. A clearer communication flow between leadership will help streamline efforts toward scaling.

Benchmarking: Compared to other software and service companies, many SMBs have a documented growth strategy, but top-performing companies revisit and adjust their strategies at least quarterly. Droege Computing should aim for this level of regular review.

Action Item: Schedule a quarterly leadership meeting specifically focused on reviewing the growth strategy and aligning on expansion plans.

- Use a business planning tool like <u>LivePlan</u> (cost: \$15-\$20/month) to document and track strategic goals. This will centralize strategy documents and ensure leadership alignment.
- The <u>Durham Chamber of Commerce</u> offers leadership networking and strategy workshops, which can provide opportunities to develop strategic clarity and gain insights from other local businesses.

Strategic Recommendations for Growth Tracking & Adjustments

Regular quarterly reviews of progress toward growth goals are essential. Formalize the process to ensure that strategic adjustments are made promptly based on performance data.

Benchmarking: Top SMBs track growth goals quarterly and adjust strategies based on performance data. Regular reviews of KPIs ensure quick responses to growth opportunities. Droege Computing should formalize its review process to maintain agility and scalability.

Action Item: Implement a structured goal-tracking system and use KPIs to measure progress. Formalize a process for quarterly reviews where strategies are adjusted based on performance and market feedback.

- <u>Trello</u> (cost: Free or \$10/month for premium) can be used to track growth goals and review them regularly with the team.
- For deeper insights, consider using <u>Google Analytics</u> (cost: Free) to track website traffic, customer interactions, and marketing effectiveness, aligning this data with growth metrics.

Strategic Recommendations for Customer Responsiveness

While customer demand response is strong, consider proactive customer engagement strategies, like surveys and feedback loops, to anticipate changes rather than just reacting to them.

Benchmarking: Industry leaders typically employ CRM systems to track customer behavior, which allows them to be both reactive and predictive regarding customer needs. Droege is on par with responsive companies but can strengthen their positioning by integrating predictive analytics.

Action Item: To continue being responsive to customer demand, implement regular customer feedback mechanisms like post-purchase surveys or quarterly reviews of customer interactions.

- <u>SurveyMonkey</u> (cost: Free or premium options starting at \$25/month) can help gather customer feedback regularly.
- <u>The Small Business and Technology Development Center (SBTDC</u>) at UNC Chapel Hill offers workshops on market responsiveness and customer engagement strategies for businesses in the area.



Once these action items are implemented, your company should experience clearer alignment in leadership, improved tracking and response to growth strategies, and better anticipation of customer needs through proactive feedback mechanisms.

Leadership and Team – Your Company

Your company has a CEO who balances day-to-day operations with strategic planning and demonstrates strong time management skills. However, the company has room for improvement in delegation, communication, and succession planning. There is a lack of formal leadership growth strategies, including a documented plan for C-suite succession, advisory board support, and talent development. Additionally, there are areas where leadership can strengthen its alignment and processes to support long-term growth.

Strategic Recommendations for Delegation & Empowerment

The CEO should focus on enhancing delegation by empowering managers to take more ownership of their work, fostering a more independent management team.

Benchmarking: Compared to similar SMBs, those that scale successfully often demonstrate strong delegation and empowerment among leadership. Delegating effectively increases operational bandwidth and ensures leadership can focus on strategic issues.

Action Item: Conduct leadership development workshops focused on delegation, accountability, and ownership. Encourage managers to take more initiative and create leadership "mini-boards" where managers collaborate on business challenges.

- <u>LinkedIn Learning</u> offers courses on leadership and delegation (cost: Free with LinkedIn Premium or \$29.99/month standalone).
- <u>Leadership Durham</u> offers local leadership development programs that foster skills in delegation and strategic leadership.

Strategic Recommendations for Leadership Communication

Improve internal communication strategies to ensure that the CEO's vision is effectively communicated to the leadership team and broader organization.

Benchmarking: Top-performing SMBs prioritize clear, consistent communication across leadership teams, ensuring alignment on strategic goals. Regular meetings and transparent channels are essential for fostering collaboration and driving growth. Droege Computing should enhance its communication practices to ensure leadership is fully aligned for scalability.

Action Item: Implement weekly leadership team meetings to discuss strategic priorities and ensure consistent communication. Utilize a shared dashboard to track initiatives and outcomes.

• <u>Monday.com</u> for team collaboration and tracking (cost: \$10/user/month). It can be used for tracking strategic objectives and improving communication across teams.

Strategic Recommendations for Succession Planning

Create a formal succession plan for key leadership roles to ensure business continuity during growth.

Benchmarking: Industry leaders generally have documented C-suite succession plans, which is crucial for continuity during periods of growth or transition.

Action Item: Develop a formal C-suite succession plan to ensure smooth leadership transitions and future-proof the business.

- The <u>Society for Human Resource Management (SHRM)</u> offers templates and tools for succession planning (cost: \$229/year for SHRM membership, which includes access to a wide range of resources).
- The North Carolina Center for Nonprofits offers succession planning workshops and consultations.



Strategic Recommendations for Talent Strategy

Regularly review talent development and human capital strategies, including employee retention, recruiting, and learning programs.

Benchmarking: High-growth companies invest in talent development programs and frequently revisit their human capital strategies to adapt to changing market conditions.

Action Item: Formalize a recruiting and retention strategy that includes a talent review process. This should cover learning and development programs for employees, regular performance reviews, and career progression planning.

- <u>Workable</u> (cost: Starts at \$99/job posting/month) can help manage recruitment processes, and <u>Coursera</u> (cost: Free for individual courses, \$59/month for teams) can provide employee learning programs.
- The <u>Durham Tech Small Business Center</u> offers workshops and advising on talent management strategies.

Strategic Recommendations for HR Policies

Review and formalize human resources policies, particularly in terms of compliance with employment law and best practices in recruiting and retention.

Benchmarking: Most companies in the technology services industry have formalized HR policies that are routinely reviewed to ensure compliance and competitive edge in talent recruitment and retention. **Action Item:** Engage an employment law expert to review existing HR policies, particularly around compliance with state and federal regulations, and ensure recruitment and retention plans are updated for growth.

- HR-On-Call services like <u>BambooHR</u> (cost: Pricing based on employee count) can help structure and review HR policies.
- <u>Brooks Pierce</u> is a law firm that specializes in employment law and HR compliance.

Your company should prioritize formalizing leadership development, succession planning, and talent strategy. Review outcomes quarterly to ensure alignment with the company's scaling goals, and implement the recommended tools and local resources to strengthen the leadership and team dynamics as the company grows.

Business Development – Your Company

Your company has demonstrated a solid ability to scale its product and service offerings across both customer sizes and industries, with a history of launching new products and services. However, there is room for improvement in areas such as communication and change management during scaling, product development evaluation processes, and optimizing resource allocation. The company maintains strong customer and vendor relationships and adheres to brand guidelines, which are key strengths. The enterprise sales function, while not fully developed, may need attention to support growth.

Strategic Recommendations for Change Management

Develop a formal communication and change management plan to ensure smooth transitions during periods of growth and scaling. This will help maintain internal alignment and customer confidence.

Benchmarking: Industry leaders typically have well-documented communication strategies and change management processes. SMBs that lack these systems often face challenges in maintaining alignment during growth.

Action Item: Create a comprehensive change management plan that includes communication strategies for leadership, staff, customers, and vendors during significant changes or scaling initiatives. Include



- <u>Prosci Change Management Toolkit</u> (cost: Free resources available, paid certification starting at \$1,500) provides resources to implement a robust change management plan.
- The <u>NC SBTDC (Small Business and Technology Development Center)</u> at NC State University offers workshops and consulting on change management strategies, including managing transitions during scaling.

Strategic Recommendations for New Product Development

Strengthen the process for evaluating and developing new products/services by introducing a structured framework that includes stakeholder input and market analysis.

Benchmarking: Top companies in the tech services sector regularly review market trends and customer needs to inform their new product development processes. Your company should aim to formalize this process further to maintain its competitive edge.

Action Item: Develop a structured product development process with clear criteria for evaluation, stakeholder involvement, and market validation. This should include brainstorming sessions, customer surveys, competitive analysis, and a feasibility study.

- Lean Product and Business Development Toolkit from <u>Leanstack</u> (cost: Free for basic use, \$29/month for advanced tools) helps guide new product development processes.
- <u>American Underground</u> in Durham, NC, provides coworking space and resources for startups and SMBs, including access to product development workshops and mentorship.

Strategic Recommendations for Resource Allocation

Implement tools to measure and track resource utilization, ensuring the business optimizes productivity as it scales.

Benchmarking: High-growth SMBs optimize resource allocation by using tools to track and manage efficiency across teams and projects. Industry leaders regularly assess and adjust resource utilization to avoid bottlenecks and maximize productivity. Droege Computing should implement regular reviews and tracking systems to ensure optimal resource allocation as the business scales.

Action Item: Implement a resource management tool to track and optimize resource allocation. This will help improve productivity and efficiency as the company grows.

- Harvest (cost: \$12/month per user) is a simple tool to track time, resources, and project costs.
- <u>Asana</u> (cost: Free or \$10.99/user/month for premium) can help allocate and track resources across projects to improve efficiency.
- The <u>NC Idea Foundation</u> offers workshops and mentorship on optimizing operations and resource management.

Strategic Recommendations for Enterprise Sales Function

Explore expanding the enterprise sales function by either hiring additional sales personnel or providing cross-functional sales training to current staff to handle larger accounts and more complex sales processes.

Benchmarking: High-growth companies often have at least two dedicated enterprise sales professionals who focus on larger accounts. Building out this function will help Droege improve customer acquisition and retention at the enterprise level.

Action Item: Expand the enterprise sales team or train existing staff on managing large-scale accounts and navigating complex sales cycles. Begin by analyzing current sales efforts and identifying opportunities for expansion into larger markets.

• <u>Salesforce Essentials</u> (cost: \$25/user/month) is a CRM platform that can help build and manage an enterprise sales pipeline.



• <u>HubSpot Sales Hub</u> (cost: Free for basic CRM, paid plans start at \$50/month) is another option for managing sales teams and tracking performance.

Your company should prioritize developing a formal change management plan and structuring their product development process to ensure continued growth. They should also work to optimize resource allocation and expand the enterprise sales function as part of scaling efforts. Reviewing progress quarterly will help identify further improvements and ensure alignment with long-term goals.

Financials – Your Company

Your company demonstrates financial resilience and effective financial management, with strong cash flow and risk management practices. The company follows Generally Accepted Accounting Principles (GAAP), reviews financials regularly, and develops its financial statements quarterly. Their customer concentration appears balanced, with the top three customers making up just over 20% of total revenue, indicating a diversified revenue stream. The company's revenue has remained steady between \$1M and \$3M over the past three years, which is solid but could indicate a plateau in growth.

Strategic Recommendations for Revenue Growth

While revenue is stable, the company should focus on strategies to accelerate revenue growth, particularly by expanding its customer base, exploring new markets, and enhancing service offerings. With revenue staying steady at \$1M-\$3M over the past three years, the company should target annual growth rates of 10-15% by expanding sales efforts, increasing product/service offerings, and enhancing marketing campaigns.

Benchmarking: In the software services sector, revenue growth for SMBs generally ranges from 5-15% per year. Your company's steady revenue implies growth in line with or slightly below its peers, which indicates room for acceleration.

Action Item: Develop a focused sales and marketing campaign to target new customer segments and expand the product offering. This could involve entering new geographical markets or introducing additional services tailored to current customers' needs.

- <u>HubSpot Growth Platform</u> (cost: Free for basic CRM, paid plans start at \$50/month) can be used to automate and scale sales efforts while managing customer relationships.
- <u>The Council for Entrepreneurial Development</u> (CED) in Durham, NC, offers resources to help businesses grow by connecting them with investors and partners.
- <u>Google Ads</u> (cost: Varies by campaign) can be used to target new customer segments and drive lead generation.
- <u>Score Mentorship Program</u> (cost: Free) provides mentorship to develop growth strategies and manage business expansion.

Strategic Recommendations for Customer Concentration

With the top customer contributing 12% of total revenue, this concentration is not alarmingly high but should be monitored. Reducing reliance on a small number of customers by expanding the customer base will enhance financial stability. A balanced revenue distribution minimizes financial risk if one customer churns or significantly reduces their business.

Benchmarking: Industry best practices recommend that no single customer should make up more than 10-15% of total revenue to reduce risk. Droege's top customer represents 12%, which is acceptable, but continued focus on diversification is advisable.

Action Item: Aim to reduce the revenue share of the top customer by expanding into new industries or increasing marketing efforts to attract a broader range of clients. This could be achieved through: Expanding marketing campaigns to target industries not currently represented in the customer portfolio;



Offering existing customers additional services to diversify revenue streams from each client; and/or Focusing on geographic expansion, particularly into international markets where the company already has a presence (e.g., Europe, Australia).

- <u>LinkedIn Sales Navigator</u> (cost: \$99.99/month) is a powerful tool to find new customer segments and expand outreach.
- <u>Durham Tech Small Business Center</u> offers workshops and guidance on business expansion and customer diversification.

Strategic Recommendations for Funding Strategy

The current funding sources (line of credit and term loan) are useful for short-term liquidity and capital needs. To fuel long-term growth, the company should explore alternative funding options like equity financing or strategic partnerships.

Benchmarking: Leading SMBs leverage a mix of funding sources, including lines of credit, term loans, and equity financing, to support growth and manage cash flow. Top companies regularly evaluate their capital structure to ensure they have the necessary resources for expansion. Droege Computing should explore additional funding options, such as venture capital or strategic partnerships, to fuel long-term growth. **Action Item:** Consider exploring additional funding options such as equity financing, venture capital, or strategic partnerships to accelerate growth. This can provide additional capital for marketing, product development, and customer acquisition.

- <u>NC IDEA SEED Grant</u> (no cost, grant application-based) offers funding for North Carolina-based startups and SMBs looking to scale.
- <u>Fundera</u> (cost: Varies based on funding type) helps businesses identify the best funding options available, including term loans, venture capital, and equity financing.
- <u>American Underground</u> provides a hub for startups and growing businesses to access funding and partnerships.

Strategic Recommendations for Financial Analysis

Continue building financial resilience by tracking metrics like customer acquisition cost (CAC), customer lifetime value (CLV), and gross margins. Regularly update financial models to forecast different growth scenarios and adjust strategies accordingly.

Benchmarking: The company's adherence to GAAP and quarterly financial reporting places it in the top tier of SMBs with strong financial governance.

Action Item: Continue regular reviews of financial performance but incorporate additional metrics like customer lifetime value (CLV) and customer acquisition cost (CAC) to better understand financial health and scalability.

- <u>QuickBooks Online</u> (cost: Starts at \$12.50/month) is ideal for tracking advanced financial metrics and creating detailed reports.
- Xero (cost: Starts at \$13/month) is another cloud-based accounting software to assist in managing cash flow, expenses, and financial reporting.

Your company should focus on reducing customer concentration, accelerating revenue growth, and exploring alternative funding sources to fuel long-term expansion. With financial health already in good standing, the company can prioritize growth without sacrificing stability. Quarterly reviews of revenue growth, financial ratios, and funding strategies will help the business stay on track and adjust as needed.



Operations – Your Company

Your company demonstrates some foundational strengths in operational processes, including the use of automation in accounting and adherence to workplace safety standards. However, there are significant opportunities for improvement in process documentation, capacity management, customer experience measurement, and risk preparedness. Key areas like quality control, continuity of operations, crisis management, and knowledge management are currently undocumented, which presents risks as the company scales.

Strategic Recommendations for Customer Experience Measurement

Implement a system to measure and track customer experience. Without a clear metric, it's difficult to evaluate the customer impact and improve service delivery.

Benchmarking: Industry leaders often use tools like Net Promoter Score (NPS) or Customer Satisfaction Score (CSAT) to track and evaluate customer experience. SMBs that scale successfully often prioritize customer feedback to improve service delivery and ensure customer retention.

Action Item: Implement a customer feedback mechanism, such as Net Promoter Score (NPS) or Customer Satisfaction Score (CSAT), to regularly measure and track customer experience.

- <u>Delighted</u> (cost: Free for basic use, \$224/month for premium) offers tools to collect NPS and CSAT feedback from customers.
- <u>Customer Experience Professionals Association</u> (CXPA) offers resources and certifications in customer experience management.

Strategic Recommendations for Process Documentation

Document core business processes to ensure consistency and efficiency, particularly as the company grows. This includes quality control, project management, and knowledge transfer processes.

Benchmarking: High-growth companies typically have well-documented processes for operations, quality control, and risk management. Lack of documentation can lead to inefficiencies and increased risk of service disruption during scaling.

Action Item: Document core business processes, including operations, project management, and knowledge transfer, to ensure scalability and consistency.

- <u>Process Street</u> (cost: Free for basic, \$12.50/user/month for premium) can be used to document and automate workflows for recurring business processes.
- <u>NC State Industry Expansion Solutions</u> (IES) in Raleigh, NC, offers process documentation and quality control training to help businesses scale.

Strategic Recommendations for Innovation and Continuous Improvement

Establish routine leadership meetings focused on innovation, capacity management, and continuous improvement.

Benchmarking: High-growth SMBs regularly engage in innovation and continuous improvement practices, holding structured meetings to review processes and explore new opportunities. Industry leaders often have dedicated teams or initiatives focused on operational optimization and staying competitive. Droege Computing should formalize these efforts with regular leadership meetings aimed at fostering innovation and driving process improvements.

Action Item: Hold monthly innovation meetings focused on continuous improvement, process optimization, and capacity management.

- <u>Miro</u> (cost: Free for basic, \$8/user/month for premium) is a collaboration tool that can be used for brainstorming and managing continuous improvement initiatives.
- <u>American Underground</u> in Durham, NC, provides a collaborative environment for innovation and business growth.



Strategic Recommendations for Risk Preparedness

Develop continuity of operations, crisis management, and quality assurance plans to ensure the company can withstand disruptions and maintain service quality.

Benchmarking: Businesses in similar sectors often have contingency plans, such as a continuity of operations plan and documented crisis management processes. These safeguards reduce the risk of operational downtime or service failure during unexpected disruptions.

Action Item: Develop and document a continuity of operations plan, crisis management plan, and quality assurance process to prepare for unexpected disruptions.

- <u>Ready.gov</u> offers free templates for creating continuity and crisis management plans (no cost).
- The <u>SBTDC</u> at UNC Chapel Hill offers business continuity planning services and workshops.

Strategic Recommendations for Supply Chain Resilience

Review and document supplier management processes to ensure supply chain resilience, especially in the face of geopolitical shifts or disruptions.

Benchmarking: Top-performing SMBs build resilient supply chains by establishing redundancies and diversifying suppliers to mitigate risks from geopolitical or market disruptions. Industry leaders also implement robust supplier management processes to ensure flexibility and continuity. Droege Computing should focus on creating a more resilient supply chain by building redundancy and documenting supplier management practices.

Action Item: Document supplier management processes, including establishing redundancies in the supply chain to mitigate risks of disruption due to geopolitical shifts or other crises.

- Supply Chain Management Software by <u>TradeGecko</u> (cost: \$39/month for basic) can help track suppliers and build redundancy in the supply chain.
- <u>NC State Supply Chain Resource Cooperative</u> (SCRC) provides resources and guidance on supply chain management and resilience.

Additional Focus Areas

• **Capacity Management:** Since the company neither agrees nor disagrees on whether it monitors service capacity to meet demand, improving this process is critical. Monitoring capacity helps prevent bottlenecks, ensuring efficient and timely delivery of services as the business scales. The company should set up regular capacity reviews, using project management tools like <u>Asana</u> (cost: Free for basic use, \$10.99/user/month for premium) to track workloads and allocate resources.

Your company should prioritize documenting core processes, measuring customer experience, and preparing for operational risks with a continuity plan. Implementing the recommended tools and strategies will ensure that operations can scale efficiently without sacrificing quality or safety. Quarterly reviews of capacity and innovation initiatives will further optimize operations as the business grows.

Technology – Your Company

Your company effectively uses multiple modern technologies such as cloud, mobile, social media, and big data analytics to enhance day-to-day operations and drive efficiency. Collaboration tools are in place, making interdepartmental work more efficient. However, there are key gaps in the technology infrastructure, including the lack of an ERP system for administrative processes, the absence of formal customer data privacy policies, and insufficient focus on monitoring the company's carbon footprint. The company's technology infrastructure is reliable but could be more robust to fully support fast-scaling operations. Additionally, while cybersecurity awareness is in place, there is room to further strengthen data privacy and security policies.



Strategic Recommendations for Enterprise Resource Planning (ERP)

Implement an ERP system to streamline and automate administrative processes. This will help manage business resources more efficiently and support future growth.

Benchmarking: Leading companies in the software services sector typically implement ERP systems early to streamline finance, HR, and supply chain management. ERPs are essential as businesses scale and administrative complexity increases.

Action Item: Research and implement an ERP system to manage administrative functions such as finance, HR, procurement, and project management. The system should integrate with existing technologies and support scalability.

- <u>NetSuite ERP</u> (cost: Pricing based on company size and needs) is a cloud-based ERP solution designed for scaling businesses.
- <u>Vaco</u> in Raleigh, NC, offers consulting services to assist with ERP implementation and selection.

Strategic Recommendations for Data Privacy & Compliance

Develop and implement written customer data and privacy policies to ensure compliance with data protection regulations, such as GDPR or CCPA. This is essential for securing sensitive customer information and building trust.

Benchmarking: Industry best practices require companies to have formal data privacy policies to comply with regulations such as GDPR, CCPA, and HIPAA. Data privacy is critical to ensuring customer trust and avoiding legal penalties.

Action Item: Develop written customer data and privacy policies to comply with data protection regulations. Ensure that the policies include guidelines on data collection, storage, usage, and sharing.

- <u>Termly</u> (cost: Free for basic, premium starts at \$15/month) can help generate privacy policies that comply with regulations like GDPR and CCPA.
- <u>OneTrust</u> (cost: Pricing based on features used) offers comprehensive solutions for privacy, security, and governance management.
- North Carolina Bar Association provides resources and legal assistance for privacy and compliance matters.

Action Item: Continue developing and refining cybersecurity plans, but also ensure that data security policies are in line with enterprise customer requirements. Regular audits and updates to these policies will maintain a high standard of protection.

• <u>CrowdStrike</u> (cost: Pricing based on subscription) offers endpoint security solutions that help monitor and protect sensitive data.

Strategic Recommendations for Infrastructure Improvements

Modernize and strengthen the technology infrastructure to fully support scalability and ensure system stability. This may include upgrading server capacity, improving network bandwidth, or enhancing cloud architecture.

Benchmarking: High-growth companies often ensure that their technology infrastructure is scalable and able to handle increasing workloads. As Droege plans to scale, upgrading infrastructure will be critical to avoid system slowdowns or failures.

Action Item: Assess and upgrade the technology infrastructure to ensure it can support fast-scaling operations. This may include server upgrades, cloud infrastructure optimization, and network improvements.

- <u>AWS</u> (Amazon Web Services) (cost: Pay-as-you-go pricing based on usage) can offer scalable cloud solutions and infrastructure upgrades.
- <u>NC Tech Association</u> offers networking opportunities and resources to find IT consultants specializing in infrastructure upgrades.



Strategic Recommendations for Carbon Footprint Monitoring

While not currently a focus, monitoring and reducing the company's carbon footprint can improve sustainability and appeal to environmentally conscious customers and partners.

Benchmarking: While not currently essential, many industry leaders are beginning to monitor and reduce their carbon footprints. This can become a competitive differentiator and demonstrate corporate responsibility.

Action Item: Begin calculating the company's carbon footprint using digital tools, with the goal of reducing environmental impact. This can also serve as a selling point for environmentally conscious clients.

- <u>Sustainable Business Toolkit</u> (cost: Free resources available) offers guidance on calculating and reducing carbon emissions.
- <u>Greenhouse Gas Protocol</u> (no cost) provides a framework for businesses to calculate their carbon footprint.

Additional Focus Areas

 Collaboration Tools: Since the company already uses collaboration tools effectively, consider optimizing and expanding these tools as the company grows. Platforms like <u>Microsoft Teams</u> (cost: Free for basic, \$5/user/month for premium) can be integrated with project management and file-sharing tools to further enhance efficiency.

Your company should focus on enhancing their technology infrastructure and implementing an ERP system to support administrative efficiency. Developing data privacy policies and monitoring the carbon footprint will further strengthen the company's scalability and compliance efforts. Regular reviews of technology infrastructure and cybersecurity will ensure the company remains secure and prepared for growth.

Conclusion – Your Company

Your company has a solid foundation to build upon as it embarks on its scaling journey. This Assessment & Action Plan has identified key areas of strength, such as financial health and customer relationships, while also outlining opportunities for growth and improvement in leadership alignment, process documentation, and technology infrastructure.

By implementing the strategies outlined in this plan, Your company will be well-positioned to scale efficiently, improve operational performance, and achieve sustainable growth. Continuous evaluation and adaptation will be crucial in ensuring the company's success as it moves forward.